

# 2025

## ANNUAL REPORT

TRANSFORMING CRISIS INTO HOPE



## **ABOUT THIS REPORT**

This Annual Report presents DOFDAHR's humanitarian response across Sudan and Uganda from February 2025 through January 2026. During one of the most challenging years in Sudan's history, our organization-maintained operations in besieged areas, reached millions with life-saving assistance, and demonstrated the irreplaceable value of local humanitarian leadership.

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Registered in Sudan with HAC and Uganda NGO Bureau

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# MESSAGE FROM THE EXECUTIVE DIRECTOR

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## *Dear Partners and Friends,*

When international organizations withdrew from North Darfur due to security conditions, DOFDAHR remained. We stayed because these are our communities, our families, our future. This is what localization looks like in practice, not a policy preference, but a life-saving operational reality.

The year 2025 tested every aspect of our organizational resilience. We operated under artillery fire in El Fasher, navigated communication blackouts that severed us from the outside world, and watched as market prices changed hourly during the siege. Yet we completed 19 projects, reached 6.4 million people, and maintained our commitment to dignity-centered humanitarian response.

I am immensely proud of our field teams who distributed food while shells fell around them, who conducted registrations at night because daytime was too dangerous, and who found creative solutions when every formal system collapsed. Their courage and dedication saved lives.

***"When international organizations withdrew, DOFDAHR remained. We stay because these are our communities, our families, our future."***

*~Baha Eldeen Bushara Shareef, Executive Director*

This report tells the story of what becomes possible when you trust local organizations to lead. It tells the story of the mother in Tawila who wept with relief upon receiving her first sugar in months. It tells the story of the community in El Fasher that voluntarily shared their food rations with neighbors in greater need. It tells the story of resilience, solidarity, and hope persisting against impossible odds.

To our funding partners, Norwegian People's Aid, IOM, USAID, U.S Department of State, CERF, DT Institute, Adeela Foundation, SAMA, and GWBF, your trust enabled survival for thousands. You believed in local leadership when others hesitated, and that belief translated into immediate, life-saving impact.

As we look to 2026, the needs remain staggering. Over 70% of displaced families in Dar El Salam still lack shelter. El Fasher remains under siege. But we have learned invaluable lessons about flexibility, relationships, integration, and community ownership. These lessons will guide our scaled response in the year ahead.

Thank you for standing with us. Together, we are not just responding to a crisis; we are building a future where communities lead their own recovery.

***With profound gratitude,***

*Baha Eldeen Bushara Shareef  
Executive Director/Manager*

# 20 A YEAR 25 IN REVIEW

## KEY MILESTONES AND ACHIEVEMENTS



**6.4 M**

People Reached



**19**

Running Projects



**17**

Sectors Covered

## A TIMELINE OF RESILIENCE

### FEBRUARY 2025

- o Food distribution launched in Zamzam area, reaching 201 households during Ramadan
- o Emergency Shelter Project RRF-24-104 initiated across 3 localities.

### MARCH ~ SEPTEMBER 2025

- o Civilian Protection Project Phase 1 launched with radio broadcasts reaching 1+ million people
- o Food distributions continued across El Fasher IDP centers
- o Media coverage, including Al Jazeera feature, attracted donor attention

### APRIL ~ MAY 2025

- o Response to Zamzam camp attack: 1,000 emergency shelter kits distributed
- o NPA micro-grant food distribution reached 200 households
- o Project RRF-24-104 completed: 1,500 households sheltered across Dar Alsalam, El Laiet, El Tewasha.

### JUNE ~ SEPTEMBER 2025

- o Emergency IV fluids delivered to Tawila during cholera outbreak (3,000 units)
- o WASH emergency project launched with CERF funding
- o Peacebuilding project trained 117 youth and community actors

### AUGUST ~ OCTOBER 2025

- o NFI distribution in Dar El Salam reached 600 households
- o Multiple food distributions under siege conditions in El Fasher
- o El Fasher siege response: DOFDAHR operated as only organization delivering food aid

### OCTOBER ~ DECEMBER 2025

- o GWBF food distribution registered 800 households across 8 sites
- o Multiple emergency food distributions in Korma and Dar El Salam
- o Cultural festivals and youth dialogues promoted peaceful coexistence

### DECEMBER ~ JANUARY 2026

- o Civilian Protection Project Phase 2: 100 radio episodes broadcast nationally, reaching 5+ million
- o Staff capacity building retreat in Uganda strengthened organizational resilience
- o 70 hygiene promotion campaigns reached 386,606 people

## OPERATIONAL CONTEXT

All Sudan operations occurred during active conflict between SAF and RSF, with El Fasher under siege for over two years. Despite these extraordinary challenges, DOFDAHR maintained continuous presence and delivered life-saving assistance to communities that other organizations could not reach.

# 20 A YEAR 25 IN REVIEW

## OUR COLLECTIVE IMPACT AT A GLANCE



**6.4 M**

People Reached



**19**

Running Projects



**17**

Sectors Covered



**6.4 M**

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**19**

Running Projects



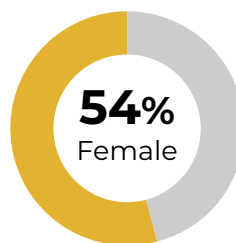
**17**

Sectors Covered

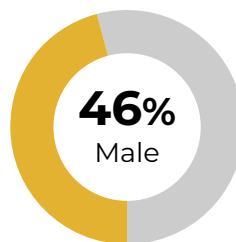


### 61% Female-Headed Households in Shelter Programs

Prioritizing women shouldering the impossible burden of protecting their families alone

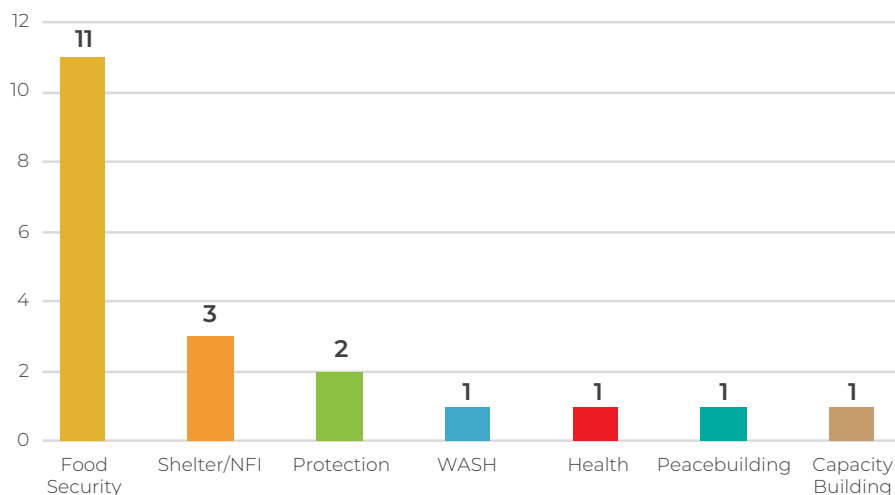


**24,892**  
women and girls

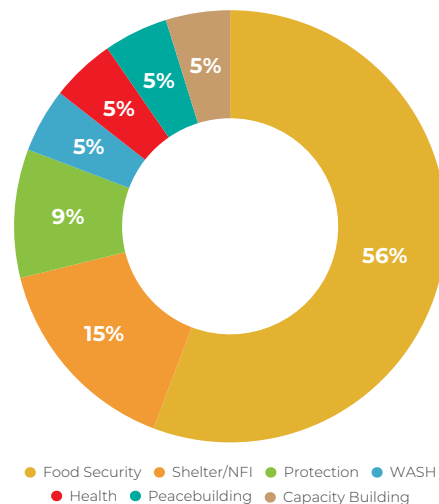


**21,567**  
men and boys

### Sector Breakdown (Per Percentage)



### Sector Breakdown (Per Percentage)



# SECTORAL ACHIEVEMENTS

## FOOD SECURITY: NOURISHING HOPE



Norwegian People's Aid



Global Whole Being Fund  
Caring for Humanity on the Move



In a region where famine is not a distant threat but a daily reality, DOFDAHR's food security programs became lifelines for thousands of families trapped by conflict and siege. Operating in El Fasher, Tawila, Korma, and Dar El Salam, our teams delivered emergency food assistance under artillery fire, navigating market collapse and communication blackouts to ensure families did not starve.



**14,121**  
Individuals



**11**  
Running Projects



**2,461**  
Households



**5**  
Localities

Our food distributions provided more than sustenance they offered dignity, hope, and the nutritional foundation for survival. We liberated families from the harmful 'Umbass cycle' — a wild grain causing severe gastrointestinal illness by providing proper sorghum, rice, and essential nutrients. For malnourished children, this intervention was not merely food assistance; it was medical intervention disguised as a meal.

### THE EL FASHER STORY: WHEN OTHERS WITHDREW, WE REMAINED

When El Fasher fell under complete siege, DOFDAHR emerged as the only organization delivering food assistance to trapped civilians. Our teams safeguarded the nutritional survival of 1,161 households over 6,800 individuals—navigating active shelling, market collapse, and communication blackouts.

The challenges were extraordinary: food prices increased by more than 30 times compared to areas outside the siege. Dura prices changed hourly, making budget planning nearly impossible. Vendors' shops were looted or destroyed, eliminating established supply chains. Yet we persisted, using relationships built over years to secure supplies when markets showed zero availability.

### BREAKING THE UMBASS CYCLE

Under siege conditions, most IDPs in El Fasher had been surviving on 'Umbass', a wild grain that causes severe gastrointestinal problems, including chronic diarrhea, particularly dangerous for malnourished children. DOFDAHR's distribution of proper sorghum (dura) provided immediate relief, breaking the cycle of illness that had plagued families for months.

Parents reported that even small portions of 2kg of dura per family had an immense impact. Children's stomach pains stopped. Energy returned. Hope was rekindled. This demonstrates a fundamental truth about humanitarian assistance: sometimes the difference between despair and hope is measured in kilograms.



### BEYOND EL FASHER: REACHING REMOTE COMMUNITIES



As displacement waves pushed families into surrounding localities, DOFDAHR extended protection to 1,700 additional households across Korma, Tawila, and Dar El Salam. We reached not only camp-based populations but also scattered families in remote villages, often invisible to larger humanitarian operations.

In Dar El Salam, our team mobilized an entire food security operation in just six days from community engagement to final distribution, demonstrating the agility that only locally-rooted organizations can achieve. In Korma, we reached both IDP camp residents and families dispersed across four surrounding villages, ensuring no one was left behind.

## A COMMUNITY THAT CHOSE TO SHARE

At one IDP center housing 120 households, DOFDAHR completed distribution to 100 families as planned. What happened next moved our entire team: the community gathered and voluntarily recollected the food, then redistributed it among all 120 households prioritizing child-headed families, persons with disabilities, and those in greatest need. They added portions from their own baskets to ensure no neighbor went without.

This moment crystallized a profound truth: humanitarian assistance catalyzes community solidarity. When resources arrive, they do not divide; they unite. Your investment sparked not just survival, but the renewal of social bonds that will sustain these communities long after the crisis ends.



## NFI SHELTER AND NFI: SHELTERING FUTURES



A roof is more than protection from rain. It is privacy, safety, health, and human dignity restored. DOFDAHR's shelter interventions transformed the lives of families who had lost everything, providing not just materials but the foundation for recovery and hope.

Across Dar El Salam, El Tewasha, El Laiet, and Tawila, we secured dignified shelter for 3,100 families 19,102 individuals—who had been sleeping under open skies, exposed to seasonal rains, extreme temperatures, and the constant threat of violence.



## BUILDING MORE THAN SHELTER

DOFDAHR delivered emergency shelter kits meeting Shelter Cluster standards, each containing bamboo sticks, grass mats, wooden poles, rope, and plastic sheeting—enough to construct 3.5m<sup>2</sup> of covered space per person. But we delivered more than materials. We invested in human capability through six comprehensive training workshops on shelter construction, fire safety, and termite prevention.

These training sessions transformed beneficiaries from passive recipients into skilled builders, empowering them to construct their own homes with dignity and self-determination. Video testimonials captured the transformation: families reported dramatic reduction in respiratory illness once protected from dust and weather exposure. Children returned to health. Parents found peace. The simple act of having walls restored a sense of normalcy that no statistic can capture.



## PRIORITIZING THE MOST VULNERABLE

We prioritized the most vulnerable: 61% of our shelter beneficiaries were female-headed households women shouldering the impossible burden of protecting their families alone. Through careful targeting and community engagement, we ensured that those with the greatest need received support first.

Our shelter projects reached newly displaced families from the April-May 2025 Zamzam camp attack, providing immediate protection to 1,000 households who had fled with nothing. We also supported long-term IDPs who had been living in inadequate conditions for months or years, finally giving them the walls they desperately needed.

### NFI DISTRIBUTION: RESTORING DAILY LIFE

In Dar El Salam, we distributed complete NFI kits to 600 households (3,706 individuals), each containing plastic sheets, jerrycans for water storage, kitchen sets, blankets, sleeping mats, solar lamps, and mosquito nets. These essential items restored the basic dignity of daily life—the ability to cook food, store water, sleep warmly, and light one's home.

The three-day distribution across four sites was completed efficiently through strong coordination with local authorities and community leaders, demonstrating that well-planned interventions can deliver maximum impact in minimum time.

### HEALTH IMPACT BEYOND SHELTER

The health impacts were immediate and measurable. Families reported significant decreases in respiratory illnesses, particularly among children who had been exposed to dust storms and temperature extremes. Proper shelter reduced vulnerability to disease transmission, improved sleep quality, and enhanced psychological well-being by providing a sense of security and private space.

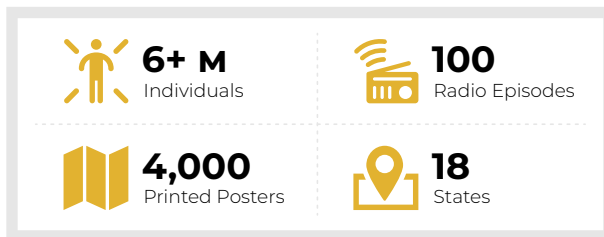
This demonstrates a fundamental principle of integrated humanitarian response: shelter is a health intervention. Protection is a health intervention. Dignity is a health intervention. Everything connects.



## PROTECTION AND CIVILIAN SAFETY: AMPLIFYING VOICES



Information saves lives. In conflict zones saturated with danger, DOFDAHR's protection messaging became a survival guide for millions navigating impossible circumstances. Through strategic radio broadcasts, social media campaigns, and printed materials, we reached an extraordinary 6+ million people with life-saving guidance.



### THE POWER OF RADIO IN CRISIS

DOFDAHR's Civilian Protection Project achieved extraordinary reach at remarkable efficiency. Through a strategic partnership with Baladi FM 96.6, we broadcast life-saving guidance to an estimated 6 million people across Sudan's 18 states, teaching families how to evacuate safely during clashes, build emergency shelters during shelling, and recognize unexploded ordnance that could kill curious children.

This represents one of the most cost-effective humanitarian interventions possible: mass communication that transforms behavior and saves lives at scale. Our 27 radio episodes, 110 social media posts, and 4,000 printed posters created a comprehensive protection ecosystem that continues to shield communities.

### INTEGRATION: THE KEY TO EFFECTIVENESS

A critical innovation emerged during implementation: coupling awareness messaging with food distribution dramatically increased community engagement. Traumatized populations, understandably focused on immediate survival, absorbed protection information when it arrived alongside tangible support.



This integrated model, now standard across all DOFDAHR operations, demonstrates that holistic programming multiplies impact. Protection is not standalone; it is woven into every intervention. This approach increased message retention and community trust exponentially.

### MESSAGES THAT MATTER

Our protection campaigns covered critical life-saving topics: safe evacuation procedures during active clashes, recognizing and reporting unexploded ordnance (UXO), building emergency shelter during bombardment, prevention of sexual exploitation and abuse (PSEA), and understanding humanitarian principles and aid worker safety.

Each message was carefully crafted to be culturally appropriate, practically actionable, and trauma-informed. We used real scenarios, local dialects, and trusted community voices to ensure messages resonated and were remembered.

## WASH AND HEALTH: SAFEGUARDING COMMUNITIES



### RACING AGAINST CHOLERA

When cholera outbreak threatened Tawila, DOFDAHR orchestrated a complex cross-line medical supply delivery that defied the odds. Navigating security checkpoints, obtaining SARHO approvals, and arranging armed escorts, our team delivered 3,000 units of life-saving IV fluids from Nyala to Tawila, a journey that most organizations deemed impossible.

These supplies now equip 4 fixed clinics and 13 mobile health teams operated by our partner Tabasheer. Each IV bag represents a life that would have been lost without intervention.

### BUILDING COMMUNITY RESILIENCE: WASH PROGRAMMING

In Tawila and Nyala Janoub, DOFDAHR built community resilience against waterborne disease through an integrated WASH program reaching 160,893 individuals. We empowered 20 community hygiene promoters with intensive training, creating sustainable local capacity.



Our 70 hygiene promotion campaigns reached 386,606 people with behavior-change messaging, while 1,000 dignity kits and 120,000 chlorine tablets equipped households with tools for disease prevention.

## PEACEBUILDING & CAPACITY: CULTIVATING TOMORROW



### YOUTH AS ARCHITECTS OF PEACE

While emergency response addresses immediate suffering, sustainable peace requires investment in the leaders of tomorrow. DOFDAHR's BIPS project equipped 117 young people with the skills to become peacebuilders in their own communities.

Through psychosocial support (150 participants), trauma counseling (72 individuals), cultural festivals (1,500+ attendees), and 15 virtual youth dialogues (216 participants), we fostered shared identity between displaced populations and host communities.

### INVESTING IN LOCAL LEADERSHIP

DOFDAHR's Uganda training program represented a strategic investment in organizational sustainability. Over 12 intensive days, our team strengthened capabilities in strategic planning, governance, and organizational management skills that translate directly into more effective programming.

Equally important, the retreat provided mental health recovery for staff who had operated under extreme stress. This is the often-invisible infrastructure of humanitarian response: human sustainability.



# STORIES OF IMPACT: THE HUMAN SIDE OF STATISTICS

## STORY 1: 'THIS CAME AT THE MOST CRITICAL TIME'

Location: Tawila, Daba Naira Shakshako Camp

She arrived with nothing. Displaced from her home with her children, this mother found herself in Tawila camp without a single food item to feed her family. For weeks, she watched her children grow weaker, their eyes hollow with hunger.

When DOFDAHR's food distribution reached her camp, she received a basket containing 7kg of sorghum, sugar, salt, lentils, and cooking oil. The relief on her face was immediate and overwhelming.

*"I had nothing—not a single food item to feed my children. Today, for the first time in weeks, my children will eat. I want to express my deep thanks to Adeela and DOFDAHR for their support. This assistance came at the most critical time."*

— IDP Mother, Tawila Camp

This story repeats itself thousands of times across our programming. Behind every statistic is a mother, a child, a family restored to dignity through simple acts of humanitarian solidarity.

## STORY 2: 'WHEN COMMUNITIES SHARE'

Location: El Fasher IDP Center

At one IDP center housing 120 households, DOFDAHR planned to distribute food to 100 families based on available resources. After completing the distribution, something extraordinary happened.

The community gathered spontaneously. Without prompting from our staff, they voluntarily recollected all the distributed food and redistributed it among all 120 households—prioritizing child-headed families, persons with disabilities, and elderly neighbors living alone. Families added portions from their own baskets to ensure no one went without.

*"In conflict, we learned that people must share everything to survive—and this sharing strengthens our bonds as a community. We are all displaced. We are all hungry. But together, we are stronger."*

— Community Leader, El Fasher

This moment encapsulates the philosophy that guides DOFDAHR's work: humanitarian assistance doesn't just deliver aid—it catalyzes community solidarity and strengthens the social fabric that will sustain communities long after the crisis ends.



## STORY 3: 'MY CHILDREN SLEEP DRY'

Location: Dar Alsalam Locality

For months, she and her children slept under open sky. During the rainy season, they woke up wet and shivering. Her children developed constant respiratory infections coughing through the night, running fevers that wouldn't break.

When DOFDAHR distributed emergency shelter kits in Dar Alsalam, she was among the 1,500 beneficiaries. The kit contained bamboo sticks, grass mats, wooden poles, rope, and plastic sheeting. But more valuable than the materials was the training DOFDAHR provided on how to construct a safe, durable shelter.

With support from trainers and neighbors, she built her family's first real home since displacement. The transformation was immediate: the children's illnesses stopped. Sleep returned. A sense of normalcy began to emerge from chaos.

*"Before the shelter kit, my children slept under open sky during rains. They were constantly sick—coughing, feverish. Since we built our shelter using the training DOFDAHR provided, the respiratory illnesses have stopped. My children sleep dry. They sleep safe. This is dignity."*

— Female Head of Household, Dar Alsalam

This story demonstrates why DOFDAHR doesn't just distribute materials—we build capacity. We train. We empower. Because dignity comes not just from having a roof, but from building it yourself.

## STORY 4: 'THE BROADCAST THAT SAVED LIVES'

Location: El Fasher

He had been listening to Baladi FM regularly—the radio was one of the few sources of reliable information during the siege. When DOFDAHR's Civilian Protection Project episodes began airing, he paid close attention to the segment on unexploded ordnance (UXO) awareness.

Days later, a child in his neighborhood found what looked like a colorful toy buried in rubble near their home. Other children were gathering to look at the fascinating object. But because of what he'd learned from the radio broadcast, he recognized the danger immediately.

He ordered everyone back, cordoned off the area, and reported the find to authorities. The object was confirmed as unexploded ordnance—live and extremely dangerous. Had the children touched it, multiple deaths were certain.



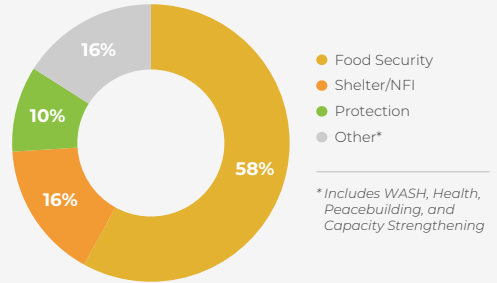
*"The radio episodes taught me how to recognize unexploded ordnance and what to do if I found one. That knowledge saved lives in my community—children's lives. I'm grateful to DOFDAHR and NPA for bringing this information to us."*

— Community Member, El Fasher

This story illustrates the extraordinary reach and impact of protection programming. For less than a few cents per person reached, DOFDAHR's radio broadcasts are saving lives across Sudan's 18 states. This is the power of strategic communication in humanitarian response.

# FINANCIAL STEWARDSHIP: YOUR TRUST, OUR ACCOUNTABILITY

DOFDAHR is committed to transparent stewardship of donor resources. Every dollar entrusted to us is deployed with maximum efficiency to achieve life-saving impact for crisis-affected communities. This section provides a comprehensive overview of our financial mobilization and utilization during 2025.



## INCOME BY FUNDING PARTNER

FUNDING PARTNER	SECTORS SUPPORTED
IOM Rapid Response Fund (RRF)	Shelter, WASH
Norwegian People's Aid (NPA)	Food, Protection, Capacity Building
USAID (via IOM)	Emergency Shelter
CERF	Sectors Supported
Adeela Foundation	Food Security
DT Institute	Peacebuilding
Sudanese American Medical Association (SAMA)	Health
Great Welfare & Benevolent Foundation (GWBF)	Food Security

## EFFICIENCY AND ACCOUNTABILITY

As a locally-rooted organization, DOFDAHR operates with significantly lower overhead than international alternatives. Our staff are from the communities we serve, reducing security risks and eliminating expensive international deployment costs. Local procurement supports regional economies while ensuring cost-effectiveness. We maintain rigorous financial controls, conduct regular internal audits, and provide timely, accurate reporting to all funding partners. All expenditures are documented, verified, and aligned with donor agreements.

## EFFICIENCY AND ACCOUNTABILITY

Every dollar invested in DOFDAHR works harder. Local procurement supports regional economies. Staff salaries sustain Sudanese families. Operational costs remain a fraction of international alternatives. When you build local organizational capacity, you create permanent humanitarian infrastructure that serves communities through this crisis and the next.



# OUR PARTNERS:

## TOGETHER WE MADE THIS POSSIBLE

DOFDAHR's 2025 achievements were made possible by the trust and partnership of organizations who believed in local leadership and invested in community-based humanitarian response. We are deeply grateful to:

### FUNDING PARTNERS

- Norwegian People's Aid (NPA) — Supporting food security, protection awareness, and organizational capacity strengthening across multiple projects
- International Organization for Migration (IOM) — Rapid Response Fund enabling emergency shelter and WASH interventions
- United States Agency for International Development (USAID) — Supporting emergency shelter for displaced families
- Central Emergency Response Fund (CERF) — Funding critical WASH emergency response
- Adeela Foundation — Sustaining food security programming for vulnerable IDPs
- DT Institute — Investing in youth-led peacebuilding and community reconciliation
- Sudanese American Medical Association (SAMA) — Providing life-saving medical supplies during cholera outbreak
- Great Welfare & Benevolent Foundation (GWBF) — Supporting food assistance to besieged populations

### COORDINATION PARTNERS

- UNHCR Shelter (NFI Cluster)
- UN OCHA (Health Cluster)
- Humanitarian Aid Commission (HAC)
- SARHO
- Local Authorities and Community Leaders

### WITH DEEPEST GRATITUDE

*"To our funding partners: Your trust enabled survival for thousands. You believed in local leadership when others hesitated, and that belief translated into immediate, life-saving impact."*

— DOFDAHR Team

We also acknowledge with profound appreciation:

- Our dedicated field teams who risked their lives to deliver assistance under fire
- Community volunteers and hygiene promoters who extended our reach
- Local authorities who facilitated access and coordination
- Beneficiary communities who trusted us with their needs
- Partner with local organizations who collaborated for greater impact
- Our Board of Directors for strategic guidance and oversight

### PARTNER WITH US

*Together, we are not just responding to crisis. We are building a future where communities lead their own recovery, where dignity is preserved even in displacement, and where hope endures against all odds.*

**Your partnership in 2026 will save lives.**

**Contact us to discuss how we can work together.**



# LOOKING FORWARD: THE ROAD AHEAD

The year 2025 tested our limits and taught invaluable lessons. As we look to 2026, the humanitarian needs remain staggering, but we approach the future with renewed commitment, proven strategies, and a clear vision for scaled response.

## THE REALITY: CONTINUING CRISIS

### ONGOING NEEDS

- 70%+ of Dar El Salam IDPs still lack shelter assistance
- El Fasher remains under siege with limited food access
- Cholera and waterborne disease risks persist
- Famine conditions threaten North Darfur
- Protection needs continue as conflict escalates

## OUR 2026 STRATEGIC PRIORITIES

1. scale food security response expand programming to reach 15,000+ unserved families in dar el salam and surrounding areas
2. Expand protection messaging increase radio broadcast frequency and geographic coverage to reach even more communities with life-saving information
3. Integrate protection everywhere make protection and psea messaging standard across all sectoral interventions, building on proven integration model
4. Strengthen remote management invest in satellite communication and digital tools to maintain operations during connectivity blackouts
5. Continue staff wellbeing institutionalize annual capacity building and mental health recovery programs for sustained organizational effectiveness
6. Enhance documentation standardize beneficiary data collection and impact measurement systems across all projects

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